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The Boeing 737 is an American short- to medium-range twinjet narrow-body airliner developed and manufactured by Boeing Commercial Airplanes, a division of the Boeing Company. Originally designed as a shorter, lower-cost twin-engine airliner derived from the 707 and 727, the 737 has grown into a family

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of passenger models with capacities from 85 to 215 passengers, the most recent version of which, the 737 MAX, has become embroiled in a worldwide controversy. Initially envisioned in 1964, the first 737-100 made its first flight in April 1967 and entered airline service in February 1968 with Lufthansa.

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The 737 series went on to become one of the highest-selling commercial jetliners in history and has been in production in its core form since 1967; the 10,000th example was rolled out on 13 March 2018. There is, however, a very different side to the convoluted story of the 737's development, one

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that demonstrates a

transition of power from
a primarily engineering

structure to one of

accountancy, number-
driven powerbase that

saw corners cut, and the

previous extremely high
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compromised. The

result was the 737

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model was grounded

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with senior Boeing staff, past and present, it shows how in its race to beat Airbus, Boeing skimmed on testing, outsourced critical software to unreliable third-parties, and convinced regulators to put planes into service without properly equipping pilots to fly them. In the chill that it cast over its workplace,

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it offers a parable for a corporate America that puts the interests of shareholders over customers, employees, and communities. This is a searing account of how a once-iconic company fell prey to a win-at-all-costs mentality, destabilizing an industry and needlessly sacrificing 350 lives.

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